

Membership Certificate

Let it be known that

Air Shunt Instruments, Inc.

is a member in good standing of



with all rights and privileges pertaining thereof.

Member Since: January 1999

Membership Valid Until: 12/31/2023



Executive Director

Aeronautical Repair Station Association • 121 North Henry Street • Alexandria VA 22314-2903

<http://www.arsa.org> • arsa@arsa.org